# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# Form 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 25, 2005

# Hudson Highland Group, Inc. (Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

000-50129 (Commission File Number)

59-3547281 (IRS Employer Identification No.)

622 Third Avenue New York, NY 10017 (Address of Principal Executive Offices)

Registrant's telephone number, including area code (212) 351-7300

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)  $\square$ 

#### ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On October 25, 2005, Hudson Highland Group, Inc. issued a press release announcing its financial results for the quarter and nine months ended September 30, 2005. A copy of such press release is furnished as Exhibit 99.1 to this Current Report.

Also on October 25, 2005, Hudson Highland Group, Inc. posted a Letter to Shareholders, Employees and Friends on its web site, which discusses results for the quarter and nine months ended September 30, 2005. A copy of such letter is furnished as Exhibit 99.2 to this Current Report.

#### ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

(a) Financial Statements.

None.

(b) Pro Forma Financial Information.

None.

# (c) Exhibits

- 99.1 Press Release of Hudson Highland Group, Inc. issued on October 25, 2005.
- 99.2 Letter to Shareholders, Employees and Friends issued October 25, 2005 and posted to Company's web site.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned hereunto duly authorized.

# HUDSON HIGHLAND GROUP, INC.(Registrant)

By: /s/ RICHARD W. PEHLKE

Richard W. Pehlke Executive Vice President and Chief Financial Officer

Dated: October 25, 2005

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# Hudson Highland Group, Inc. Current Report on Form 8-K

Exhibit Index

Exhibit Number	Description
99.1	Press Release of Hudson Highland Group, Inc. issued on October 25, 2005.
99.2	Letter to Shareholders, Employees and Friends issued October 25, 2005 and posted to Company's web site.



#### For Immediate Release

Richard W. Pehlke Hudson Highland Group 212-351-7285 <u>rich.pehlke@hhgroup.com</u>

Contacts:

Thomas Smith Ogilvy Public Relations Worldwide 212-880-5269 thomas.smith@ogilvypr.com

#### Hudson Highland Group Reports 2005 Third Quarter and Nine Month Results

**NEW YORK, NY – October 25, 2005 –** Hudson Highland Group, Inc. (NASDAQ: HHGP), one of the world's leading providers of specialized professional staffing, retained executive search and human capital solutions, today announced financial results for the third quarter and nine months ended September 30, 2005.

#### 2005 Third Quarter Highlights

- Revenue of \$356.6 million, an increase of 13.2 percent from \$315.0 million for the third quarter of 2004
- Gross margin of \$135.2 million, or 37.9 percent of revenue, an increase of 16.1 percent from \$116.4 million, or 37.0 percent of revenue, for the third quarter of 2004
- EBITDA of \$8.7 million, up from a loss of \$2.4 million for the third quarter of 2004
- Net income of \$2.3 million, or \$0.10 per basic share and \$0.09 per diluted share, compared to a net loss of \$6.9 million, or \$0.34 per basic and diluted share for the third quarter of 2004
- Completed acquisition of Balance Ervaring op Projectbasis B.V. (Balance), a leading professional contract staffing firm in the Netherlands in August

"Our strategy is paying off," said Jon Chait, chairman and chief executive officer of Hudson Highland Group. "Our results to date have positioned the company for a strong 2005 overall and demonstrate continuing progress toward our long term profitability goals. Despite historically weak third quarter industry trends, every operating unit delivered improved profitability on a year-over-year basis."

"We achieved stronger operating leverage and better EBITDA margins than expected during the third quarter and are raising our guidance for the year accordingly," said Richard W. Pehlke, Hudson Highland Group's executive vice president and chief financial officer.

#### Guidance

Given the current economic environment, the company expects EBITDA as a percent of revenue to be at least 2 percent in 2005 and believes that an assumption of 12 to 15 percent revenue growth for 2005 remains reasonable. Considering the strong year-to-date results and the impact of the Balance acquisition, the company now expects 2005 full-year EBITDA to range from \$30 to \$34 million. This is based on expectations of constant currency revenue and gross margin growth of 30 to 35 percent in Hudson North America, 10 to 15 percent in Hudson Europe, and 0 to 5 percent in Hudson Asia Pacific and Highland Partners.

Given the current economic environment, the company continues to expect EBITDA as a percent of revenue to be 3.5 to 4 percent in 2006, and believes revenue growth assumptions above 10 percent would be unreasonable.

#### 2005 Nine Month Results

For the first nine months of 2005, Hudson Highland Group reported revenue of \$1.074 billion, up 17.8 percent from \$912.3 million for the same nine-month period last year. Net income was \$2.5 million, or \$0.12 per basic share and \$0.11 per diluted share, compared with a net loss of \$25.4 million, or \$1.33 per basic and diluted share, for the same nine-month period last year.

#### **Conference Call / Webcast**

Hudson Highland Group will conduct a conference call tomorrow Wednesday, October 26, 2005 at 9:00 AM EDT to discuss this announcement. Individuals wishing to participate can join the conference call by dialing 1-800-374-1532 followed by the participant passcode 1462858 at 8:50 AM EDT. For those outside the United States, please call in on 1-706-634-5594 followed by the participant passcode 1462858. Hudson Highland Group's quarterly conference call can also be accessed online through Yahoo! Finance at www.yahoo.com and the investor information section of the company's website at <u>www.hhgroup.com</u>.

#### **Hudson Highland Group**

Hudson Highland Group is one of the world's leading professional staffing, retained executive search and human capital solution providers. We help our clients achieve greater organizational performance by attracting, selecting, engaging and developing the best and brightest people for their businesses. Our approximately 3,800 employees in more than 20 countries are dedicated to providing unparalleled service and value to our clients. More information about Hudson Highland Group is available at <u>www.hhgroup.com</u>.

#### Safe Harbor Statement

This press release contains statements that the company believes to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this press release, including those under the caption "Guidance" and other statements regarding the company's future financial condition, results of operations, business operations and business prospects, are forward-looking statements. Words such as "anticipate," "estimate," "expect," "project," "intend," "plan," "predict," "believe" and similar words, expressions and variations of these words and expressions are intended to identify forward-looking statements. All forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. These factors include, but are not limited to, the impact of global economic fluctuations on temporary contracting operations; the cyclical nature of the company's executive search and mid-market professional staffing businesses; the company's ability to manage its growth and fund working capital associated therewith; risks associated with expansion; the company's reliance on information systems and technology; competition; fluctuations in operating results; risks relating to foreign operations, including foreign currency fluctuations; dependence on highly skilled professionals and key management personnel; the impact of employees departing with existing executive search clients; risks maintaining professional reputation and brand name; restrictions imposed by blocking arrangements; exposure to employment-related claims, and limits on insurance coverage related thereto; government regulations; the company's ability to successfully operate as an independent company and the level of costs associated therewith; and restrictions on the company's operating flexibility due to the terms of its credit facility. Additional information concerning these and other factors is contained in the company's filings with the Securities and Exchange Commission. These forward-looking statements speak only as of the date of this press release. The company assumes no obligation, and expressly disclaims any obligation, to review or confirm analysts' expectations or estimates or to update any forward-looking statements, whether as a result of new information, future events or otherwise.

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#### **Financial Tables Follow**

# HUDSON HIGHLAND GROUP, INC. CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (in thousands, except share and per share amounts) (unaudited)

		Three Months Ended September 30,			Nine Months Ended September 30,					
		2005	2004		004 2005		2005			
Revenue	\$	356,604 \$ 315,029		\$ 1,074,307		\$	912,264			
Direct costs		221,436		198,615		669,765		570,970		
Gross margin		135,168		116,414		404,542		341,294		
Selling, general and administrative expenses		126,661		115,797		381,974		346,211		
Depreciation and amortization	4,217 4,368			4,368	13,701			14,362		
Business reorganization expenses (recoveries)		(149) 3,314			143			3,450		
Merger and integration recoveries		— (317)		(35)		) (35				
Operating income (loss)		4,439		(6,748)		8,759		(22,375)		
Other income (expense):										
Other income (expense), net		380		128	376		(1,759)			
Interest income (expense), net		(331)		203		203		(1,253)		(53)
Income (loss) before provision for income taxes		4,488	(6,417)		7,882			(24,187)		
Provision for income taxes		2,193		530	5,359			1,251		
Net income (loss)	\$	2,295	\$	(6,947)	\$	2,523	\$	(25,438)		
	_		_		_		_			
Basic and diluted income (loss) per share:										
Basic income (loss)	\$	.10	\$	(.34)	\$	.12	\$	(1.33)		
Diluted income (loss)	\$	.09	\$	(.34)	\$	.11	\$	(1.33)		
Weighted average shares outstanding:										
Basic		3,875,000		0,306,000	21,686,000 19,		9,146,000			
Diluted	25	25,540,000 20,306,000		22,951,000 19,14		9,146,000				

# HUDSON HIGHLAND GROUP, INC. CONSOLIDATED CONDENSED BALANCE SHEETS (in thousands, except share and per share amounts)

	September 30, 2005	December 31, 2004	
	(unaudited)		
ASSETS			
Current assets:	<b>* * * *</b>		
Cash and cash equivalents	\$ 33,698	\$ 21,064	
Accounts receivable, net	241,127	197,582	
Other current assets	15,977	14,187	
Total current assets	290,802	232,833	
Property and equipment, net	32,644	36,360	
Intangibles, net	31,200	6,104	
Other assets	5,233	6,081	
	\$ 359.879	\$ 281,378	
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LIABILITIES AND STOCKHOLDERS' EQUITY			
Current liabilities:			
Accounts payable	\$ 36,595	\$ 27,023	
Accrued expenses and other current liabilities	146,685	140,903	
Short-term borrowings and current portion of long-term debt	25,784	4,066	
Accrued business reorganization expenses	5,079	8,930	
Accrued merger and integration expenses	1,487	1,872	
Total current liabilities	215,630	182,794	
Accrued business reorganization expenses, non-current	4,439	6,832	
Accrued merger and integration expenses, non-current	2,121	3,329	
Other non-current liabilities	4,396	2,648	
Long-term debt, less current portion	1,134	2,041	
Total liabilities	227,720	197,644	
Commitments and contingencies			
Stockholders' equity:			
Preferred stock, \$0.001 par value, 10,000,000 shares authorized; none issued or outstanding	—	—	
Common stock, \$0.001 par value, 100,000,000 shares authorized; issued: 24,210,911 and 20,612,966 shares, respectively	24	21	
Additional paid-in capital	403,549	353,825	
Accumulated deficit	(309,052)	(311,576)	
Accumulated other comprehensive income - translation adjustments	37,868	41,694	
Treasury stock, 15,798 shares	(230)	(230)	
Total stockholders' equity	132,159	83,734	
	\$ 359,879	\$ 281,378	

#### HUDSON HIGHLAND GROUP, INC. SEGMENT ANALYSIS (in thousands) (unaudited)

For the Three Months Ended September 30, 2005	Americas	Europe	Asia Pac	Corporate & Other	Total
Revenue					
Hudson	\$109,090	\$117,285	\$114,410	\$ 471	\$341,256
Highland	11,132	3,271	945		15,348
	\$120,222	\$120,556	\$115,355	\$ 471	\$356,604
Gross Margin					
Hudson	\$ 28,694	\$ 49,561	\$ 42,093	\$ 309	\$120,657
Highland	10,327	3,206	978	_	14,511
	\$ 39,021	\$ 52,767	\$ 43,071	\$ 309	\$135,168
Adjusted EBITDA (1)					
Hudson	\$ 5,079	\$ 3,537	\$ 8,730	\$ (948)	\$ 16,398
Highland	1,032	160	215		1,407
Corporate		—	—	(9,298)	(9,298)
	\$ 6,111	\$ 3,697	\$ 8,945	\$(10,246)	\$ 8,507
EBITDA (1)	¢ = 000	¢ 0.507	¢ 0.700	¢ (0.40)	¢ 10 200
Hudson	\$ 5,080	\$ 3,537	\$ 8,730	\$ (948)	\$ 16,399
Highland Corporate	1,180	160	215	(9,298)	1,555 (9,298)
	\$ 6,260	\$ 3,697	\$ 8,945	\$(10,246)	\$ 8,656
For the Three Months Ended September 30, 2004	Americas	Europe	Asia Pac	Corporate & Other	Total
September 30, 2004           Revenue		Europe	Asia Pac		Total
September 30, 2004           Revenue           Hudson	\$ 83,013	\$114,957	\$102,175		\$300,828
September 30, 2004           Revenue				& Other	
September 30, 2004           Revenue           Hudson	\$ 83,013	\$114,957	\$102,175	& Other 	\$300,828
September 30, 2004           Revenue           Hudson           Highland	\$ 83,013 11,181	\$ 114,957 1,318	\$102,175 1,702	& Öther \$ 683 	\$300,828 14,201
September 30, 2004           Revenue           Hudson           Highland           Gross Margin	\$ 83,013 11,181 \$ 94,194	\$114,957 1,318 \$116,275	\$102,175 1,702 \$103,877	& Öther \$ 683 — \$ 683	\$300,828 14,201 \$315,029
September 30, 2004           Revenue           Hudson           Highland	\$ 83,013 11,181	\$ 114,957 1,318	\$102,175 1,702	& Öther \$ 683 	\$300,828 14,201
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson	\$ 83,013 11,181 \$ 94,194 \$ 22,658	\$ 114,957 1,318 \$ 116,275 \$ 43,129	\$102,175 1,702 \$103,877 \$ 36,501	& Öther \$ 683 	\$300,828 14,201 \$315,029 \$102,931
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253	\$102,175 1,702 \$103,877 \$ 36,501 1,566	& Öther \$ 683  \$ 683 \$ 683  \$ 643 	\$300,828 14,201 \$315,029 \$102,931 13,483
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382	\$102,175 1,702 \$103,877 \$103,877 \$36,501 1,566 \$38,067	& Öther \$ 683  \$ 683 \$ 643  \$ 643 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         September 30, 2004         Adjusted EBITDA (1)         Hudson	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382 \$ 44,382 \$ (318)	\$102,175 1,702 \$103,877 \$103,877 \$36,501 1,566 \$38,067 \$7,227	& Öther \$ 683  \$ 683 \$ 683  \$ 643 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$ 8,595
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382	\$102,175 1,702 \$103,877 \$103,877 \$36,501 1,566 \$38,067	& Öther \$ 683  \$ 683 \$ 643  \$ 643  \$ 643  \$ 643 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         September 30, 2004         Margin         Hudson         Highland         September 30, 2004         Hudson         Highland         Hudson         Highland         Hudson         Hudson         Hudson         Hudson         Hudson         Hudson         Hudson         Hudson         Highland	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382 \$ 44,382 \$ (318)	\$102,175 1,702 \$103,877 \$103,877 \$36,501 1,566 \$38,067 \$7,227	& Öther \$ 683 \$ 683 \$ 643 \$ 643 \$ 643 \$ 643 \$ 643 \$ 643 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$ 8,595 484
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland     Corporate	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014 1,293 	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382 \$ 44,382 \$ (318) (890) 	\$ 102,175 1,702 \$103,877 \$ 103,877 \$ 36,501 1,566 \$ 38,067 \$ 38,067 \$ 7,227 81 	& Other \$ 683 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$116,414 \$8,595 484 (8,462)
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland     Corporate     EBITDA (1)	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014 1,293  \$ 4,307	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382 \$ (318) (890)  \$ (1,208)	\$102,175 1,702 \$103,877 \$36,501 1,566 \$38,067 \$38,067 \$7,227 81  \$7,308	& Other \$ 683  \$ 683 \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 683  \$ 643  \$ 706  \$ 706 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$116,414 \$8,595 484 (8,462) \$617
September 30, 2004   Revenue   Hudson   Highland   Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson   Highland	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014 1,293  \$ 4,307 \$ 1,995	\$ 114,957 1,318 \$ 116,275 \$ 116,275 \$ 116,275 \$ 116,275 \$ 116,275 \$ 1,253 \$ 1,253 \$ 43,129 1,253 \$ (318) (890)  \$ (1,208) \$ (1,208)	\$ 102,175 1,702 \$ 103,877 \$ 36,501 1,566 \$ 38,067 \$ 38,067 \$ 7,227 81  \$ 7,308 \$ 7,308	& Other \$ 683 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$116,414 \$8,595 484 (8,462) \$617 \$617
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland     Corporate     EBITDA (1)	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014 1,293  \$ 4,307	\$ 114,957 1,318 \$ 116,275 \$ 43,129 1,253 \$ 44,382 \$ (318) (890)  \$ (1,208)	\$102,175 1,702 \$103,877 \$36,501 1,566 \$38,067 \$38,067 \$7,227 81  \$7,308	& Other \$ 683  \$ 683 \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 643  \$ 683  \$ 643  \$ 706  \$ 706 	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$116,414 \$8,595 484 (8,462) \$617
September 30, 2004   Revenue   Hudson   Highland   Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson   Highland	\$ 83,013 11,181 \$ 94,194 \$ 22,658 10,664 \$ 33,322 \$ 3,014 1,293  \$ 4,307 \$ 1,995 (1,316)	\$ 114,957 1,318 \$ 116,275 \$ 116,275 \$ 116,275 \$ 116,275 \$ 1,253 \$ 1,253 \$ 44,382 \$ 44,382 \$ (318) (890)  \$ (1,208) \$ (1,208) \$ (268) (890)	\$102,175 1,702 \$103,877 \$36,501 1,566 \$38,067 \$38,067 \$7,227 81  \$7,308 \$7,308	& Other \$ 683  \$ 683 (1,328) (1,328) (8,462) (8,462) (8,462) (1,328) (1	\$300,828 14,201 \$315,029 \$102,931 13,483 \$116,414 \$116,414 \$8,595 484 (8,462) \$617 \$8,206 (2,124)

(1) See the Reconciliation of Adjusted EBITDA to Operating Income (Loss) for a description of note (1).

#### HUDSON HIGHLAND GROUP, INC. SEGMENT ANALYSIS (in thousands) (unaudited)

For the Nine Months Ended September 30, 2005	Am	ericas Euro	pe Asia Pac	Corporate & Other	Total
Revenue					
Hudson	\$32	7,815 \$364,	341 \$334,236	5 \$ 1,662	\$1,028,054
Highland	3	4,820 8,	426 3,007	7	46,253
	\$36	2,635 \$372,	767 \$337,243	3 \$ 1,662	\$1,074,307
Gross Margin					
Hudson	\$ 8	2,970 \$154,	522 \$122,057	7 \$ 1,182	\$ 360,731
Highland	3	2,635 8,	233 2,943		43,811
	\$ 11	5,605 \$162,	755 \$125,000	) \$ 1,182	\$ 404,542
<u>Adjusted EBITDA (1)</u>			_	·	
Hudson	\$ 1	2,957 \$ 12,	567 \$ 25,658	3 \$ (3,340)	\$ 47,842
Highland			179 (723		2,434
Corporate				(27,708)	(27,708)
	\$ 1	5,935 \$ 12,	746 \$ 24,935	5 \$(31,048)	\$ 22,568
EBITDA (1)	ф. 4	D 40D - # 4D		¢ (2.2.40)	ф. 45.445
Hudson		2,483 \$ 12,		,	\$ 47,447
Highland Corporate		-	179 (730 	(27,708)	2,721 (27,708)
Corporate					
	\$ 1	5,755 \$ 12,	825 \$ 24,928	8 \$(31,048)	\$ 22,460
For the Nine Months Ended September 30, 2004	Am	ericas Euro	pe Asia Pac	Corporate & Other	Total
		ericas Euro	·	& Öther	
September 30, 2004           Revenue           Hudson	\$23	5,243 \$327,	233 \$302,805	& Öther	\$ 866,544
September 30, 2004           Revenue	\$23	5,243 \$327,	·	& Öther	
September 30, 2004           Revenue           Hudson	\$23 3	5,243 \$327,	233 \$302,805 463 7,309	& Öther	\$ 866,544
September 30, 2004           Revenue           Hudson           Highland	\$23 3	5,243 \$327, 2,948 5,	233 \$302,805 463 7,309	& Öther	\$ 866,544 45,720
September 30, 2004           Revenue           Hudson           Highland           Gross Margin	\$23 3 \$26	5,243 \$327, 2,948 5, 8,191 \$332,	233 \$302,805 463 7,305 696 \$310,114	& Other 5 \$ 1,263 9 — 4 \$ 1,263	<ul> <li>\$ 866,544</li> <li>45,720</li> <li>\$ 912,264</li> </ul>
September 30, 2004           Revenue           Hudson           Highland	\$23 3 \$26 \$26 \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132,	233 \$302,805 463 7,305 696 \$310,114	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 1 \$ 1,166	\$ 866,544 45,720
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson	\$23 3 \$26 \$26 \$ \$ \$ 3	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132,	233 \$302,805 463 7,309 696 \$310,114 382 \$104,841 177 6,720	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263  4 \$ 1,166 9	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288</li> </ul>
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland	\$23 3 \$26 \$26 \$ \$ \$ 3	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5,	233 \$302,805 463 7,309 696 \$310,114 382 \$104,841 177 6,720	& Other 5 \$ 1,263 9 4 \$ 1,263  4 \$ 1,166 9	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> </ul>
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)	\$23 3 	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137,	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561	& Other 5 \$ 1,263 9 4 \$ 1,263 1 \$ 1,166  1 \$ 1,166	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> </ul>
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson	\$23 3 \$26 \$26 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ (	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561	& Other 5 \$ 1,263 9 4 \$ 1,263 1 \$ 1,166 0 1 \$ 1,166 7 \$ (4,453)	\$ 866,544 45,720 \$ 912,264 \$ 298,288 43,006 \$ 341,294 \$ 17,110
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)	\$23 3 \$26 \$26 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1,	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561	& Other 5 \$ 1,263 9 4 \$ 1,263 1 \$ 1,166 0 1 \$ 1,166 7 \$ (4,453)	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> </ul>
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1, 	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561 458) \$15,967 115) 946	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 1 \$ 1,166  5 \$ 1,166  5 \$ 1,166  5 \$ 1,166  5 \$ 1,263  4 \$ 1,263  5 \$ 1,166  5 \$ 1,166 	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> </ul>
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)         Hudson         Highland         Corporate	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1,	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561 458) \$15,967 115) 946	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 1 \$ 1,166  5 \$ 1,166  5 \$ 1,166  5 \$ 1,166  5 \$ 1,263  4 \$ 1,263  5 \$ 1,166  5 \$ 1,166 	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> </ul>
September 30, 2004          Revenue         Hudson         Highland         Gross Margin         Hudson         Highland         Adjusted EBITDA (1)         Hudson         Highland         Corporate         EBITDA (1)	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ (1, 	233 \$302,805 463 7,305 696 \$310,114 382 \$104,841 177 6,720 559 \$111,561 458) \$15,967 115) 946 	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 4 \$ 1,166  5 \$ 1,166 7 \$ (4,453) 5 (23,959) 3 \$ (28,412)	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> <li>\$ (4,917)</li> </ul>
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ (1, 2,101 (1, 	233       \$302,805         463       7,305         696       \$310,114         382       \$104,841         177       6,720         559       \$111,561         458)       \$15,967         115)       946         573)       \$16,913         408)       \$16,325	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 4 \$ 1,166 9 1 \$ 1,263 9 1 \$ 1,166 9 1 \$ (23,959) 9 \$ (28,412) 9 \$ (4,453)	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> <li>\$ (4,917)</li> <li>\$ 16,573</li> </ul>
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson   Highland	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1, 	233       \$302,805         463       7,305         696       \$310,114         382       \$104,841         177       6,720         559       \$111,561         458)       \$15,967         115)       946         573)       \$16,913         408)       \$16,329         281)       947	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 4 \$ 1,166 9 1 \$ 1,263 9 1 \$ 1,166 9 1 \$ (23,959) 9 \$ (28,412) 9 \$ 9 \$ (4,453) 7 9 \$ (4,453) 7 1 \$ 1 \$ (4,453) 7 1 \$ 1 \$ (4,453) 7 1 \$ 1 \$ 1 \$ (4,453) 7 1 \$ 1 \$	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> <li>\$ (4,917)</li> <li>\$ 16,573 (627)</li> </ul>
September 30, 2004   Revenue   Hudson   Highland   Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson	\$23 3 \$26 \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1, 	233       \$302,805         463       7,305         696       \$310,114         382       \$104,841         177       6,720         559       \$111,561         458)       \$15,967         115)       946         573)       \$16,913         408)       \$16,325	& Other 5 \$ 1,263 9 4 \$ 1,263 4 \$ 1,263 4 \$ 1,166 9 1 \$ 1,263 9 1 \$ 1,166 9 1 \$ (23,959) 9 \$ (28,412) 9 \$ (4,453)	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> <li>\$ (4,917)</li> <li>\$ 16,573</li> </ul>
September 30, 2004   Revenue   Hudson   Highland     Gross Margin   Hudson   Highland     Adjusted EBITDA (1)   Hudson   Highland   Corporate     EBITDA (1)   Hudson   Highland	\$23 3 \$26 \$26 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,243 \$327, 2,948 5, 8,191 \$332, 9,899 \$132, 1,109 5, 1,008 \$137, 6,054 \$ ( 2,101 (1, 	233       \$302,805         463       7,305         696       \$310,114         382       \$104,841         177       6,720         559       \$111,561         458)       \$15,967         115)       946         573)       \$16,913         408)       \$16,329         281)       947	& Other 5 \$ 1,263 9 4 \$ 1,263 9 4 \$ 1,263 9 4 \$ 1,166 9 1 \$ (23,959) 9 \$ (23,959) 1 \$ (23,9	<ul> <li>\$ 866,544 45,720</li> <li>\$ 912,264</li> <li>\$ 298,288 43,006</li> <li>\$ 341,294</li> <li>\$ 341,294</li> <li>\$ 17,110 1,932 (23,959)</li> <li>\$ (4,917)</li> <li>\$ 16,573 (627)</li> </ul>

(1) See the Reconciliation of Adjusted EBITDA to Operating Income (Loss) for a description of note (1).

#### HUDSON HIGHLAND GROUP, INC. RECONCILIATION OF ADJUSTED EBITDA TO OPERATING INCOME (LOSS) (in thousands) (unaudited)

	Three Months Ended September 30,		Nine Mon Septem	
	2005	2004	2005	2004
Hudson				
Adjusted EBITDA (1)	\$16,398	\$ 8,595	\$ 47,842	\$ 17,110
Business reorganization (expenses) recoveries	1	(706)	(430)	(891)
Merger and integration recoveries		317	35	354
EBITDA (1)	16,399	8,206	47,447	16,573
Depreciation and amortization	(3,744)	(3,860)	(12,264)	(11,192)
Operating income	\$12,655	\$ 4,346	\$ 35,183	\$ 5,381
		—		
Highland		<b>.</b>		
Adjusted EBITDA (1)	\$ 1,407	\$ 484	\$ 2,434	\$ 1,932
Business reorganization (expenses) recoveries	148	(2,608)	287	(2,559)
EBITDA (1)	1,555	(2,124)	2,721	(627)
Depreciation and amortization	(327)	(473)	(1,023)	(1,305)
Operating income (loss)	\$ 1,228	\$(2,597)	\$ 1,698	\$ (1,932)
<u>Corporate</u>				
Adjusted EBITDA and EBITDA (1)	\$ (9,298)	\$(8,462)	\$(27,708)	\$(23,959)
Depreciation and amortization	(146)	(35)	(414)	(1,865)
Corporate expenses	\$ (9,444)	\$(8,497)	\$(28,122)	\$(25,824)
· ·				
Hudson Highland Group consolidated				
Adjusted EBITDA (1)	\$ 8,507	\$ 617	\$ 22,568	\$ (4,917)
Business reorganization (expenses) recoveries	149	(3,314)	(143)	(3,450)
Merger and integration recoveries		317	35	354
EBITDA (1)	8,656	(2,380)	22,460	(8,013)
Depreciation and amortization	(4,217)	(4,368)	(13,701)	(14,362)
Operating income (loss)	\$ 4,439	\$(6,748)	\$ 8,759	\$(22,375)

(1) Non-GAAP earnings before interest, income taxes, special charges, other non-operating expense, and depreciation and amortization ("Adjusted EBITDA") and non-GAAP earnings before interest, income taxes, other non-operating expense, and depreciation and amortization ("EBITDA") are presented to provide additional information about the company's operations on a basis consistent with the measures which the company uses to manage its operations and evaluate its performance. Management also uses these measurements to evaluate capital needs and working capital requirements. Adjusted EBITDA and EBITDA should not be considered in isolation or as a substitute for operating income, cash flows from operating activities, and other income or cash flow statement data prepared in accordance with generally accepted accounting principles or as a measure of the company's profitability or liquidity. Furthermore, adjusted EBITDA and EBITDA as presented above may not be comparable with similarly titled measures reported by other companies.

#### **To: Shareholders, Employees and Friends** October 25, 2005

#### Hudson Highland Group, Inc. Q3 2005 Financial Results Demonstrate Continued Progress

#### **Consolidated Review**

The third quarter of the year is a historically weak period for Hudson Highland Group due to seasonal factors, such as the summer holidays in the Northern Hemisphere, which have a particularly strong impact on permanent recruitment. In view of this, the company's quarterly results were excellent, driven by significant improvements in each operating unit over the year ago period.

Consolidated revenue increased by 13 percent in the third quarter from the same period in 2004, while gross margin increased by 16 percent. On a constant currency basis, which the company believes is the best measure of underlying operating results, revenue increased 12 percent and gross margin 15 percent. Consolidated EBITDA was \$8.7 million in the quarter compared with a loss of \$2.4 million in the third quarter of 2004, an improvement of \$11.0 million.

Since the spin-off from TMP, the management team has focused relentlessly on improving the profitability of our business lines, which has included shedding or exiting unprofitable operations, relocating out of expensive premises, and right-sizing operations. While some of the revenue growth in the high margin core lines of business has been offset by these actions, our objective has been to build a sustainable and profitable business. Our internal litmus test has been EBITDA as a percentage of revenue. The third quarter marks another strong period of improvement on that basis.

On a consolidated basis, EBITDA was 2.4 percent of revenue in the third quarter compared with negative 0.8 percent in the same period of 2004. Year-to-date EBITDA was 2.1 percent of revenue, and with the historically strong fourth quarter remaining, this compares favorably to our 2005 goal of 2 percent. This also represents solid progress toward the company's long-term goal of achieving 7 to 10 percent EBITDA margins on a normalized basis.

Of the \$17.4 million increase in consolidated gross margin in constant currency during the quarter, \$10.6 million, or 61 percent, dropped to EBITDA. The company's 2005 target is to return 25 to 50 percent of the increased gross margin dollars to EBITDA. On a constant currency basis, expenses were up \$6.8 million, or 5.7 percent. Expenses in the third quarter declined to 35.5 percent of revenue from 37.7 percent for the same period last year.

#### **Regional Review**

While every regional operating unit contributed to the third quarter results, there were some noteworthy achievements:

- Hudson Asia Pacific EBITDA as a percent of revenue reached 7.6 percent
- Hudson Europe EBITDA as a percent of revenue reached 3.0 percent, up from a loss a year ago
- Hudson North America continued its strong growth with revenue up 31 percent, and reported EBITDA as a percent of revenue of 4.7 percent
- Highland Partners EBITDA as a percent of revenue reached 10.1 percent

Hudson Asia Pacific achieved a revenue increase of 12 percent in the third quarter (5 percent in constant currency), with strong constant currency increases in Asia, including Hong Kong, China and Japan.

Hudson Asia Pacific achieved \$8.7 million in EBITDA in the quarter compared to \$7.8 million in the third quarter of 2004. Strong constant currency EBITDA growth was achieved in New Zealand, Hong Kong, and China. EBITDA as a percent of revenue was 6.6 percent in Hudson Australia/New Zealand and more than 20 percent in Hudson Asia in the third quarter.

Hudson Europe achieved a slight increase of 2 percent in revenue and 15 percent in gross margin in the third quarter compared to the year ago period. In constant currency, revenue increased 4 percent and gross margin increased 18 percent in the quarter.

Hudson UK is an excellent example of the positive impact achieved in shifting the mix of business. Temporary revenue increased 2 percent in local currency, while temporary gross margins increased 31 percent as a result of exiting low margin contracts and service lines, and focusing on higher margin business. Continental Europe is primarily dependent on permanent placement and Human Capital Solutions (HCS) revenue. HCS has continued to be a strong foundation for the European businesses as permanent placement markets slowly recover from a continued economic slump and seasonal factors. Continental Europe permanent recruitment revenue increased only 5 percent in the quarter in constant currency, but HCS, which in Europe is focused on talent management, once again reported a strong quarter with good growth and expanding margins.

Hudson Europe achieved \$3.5 million in EBITDA in the third quarter compared to a loss of \$0.3 million in the same quarter last year, an excellent improvement in a seasonally soft period. Hudson Europe achieved an EBITDA of 3.0 percent of revenue and returned 59 percent of the increase in gross margin dollars to EBITDA. The United Kingdom results were again strong with EBITDA increasing by 84 percent over the year ago period, reaching 4.7 percent of revenue in local currency. Other key EBITDA contributions came from the Netherlands, both the existing Hudson operations and newly acquired Balance, and Belgium.

Hudson North America achieved the largest growth, with revenue up 31 percent and gross margin up 27 percent compared to the third quarter of 2004. The group's success was fueled by strong gross margin growth on a year-over-year basis in the core business lines: Legal was up 57 percent, Accounting & Finance increased by 57 percent, and Engineering, Aerospace & Defense was up 109 percent.

On a sequential basis, revenue increased 1 percent in Hudson North America in the third quarter compared with the second quarter of 2005 while gross margin increased 4 percent. Gross margin increased 43 percent sequentially in Engineering, Aerospace & Defense, and 11 percent in Accounting & Finance, but was down 3 percent in Legal and 7 percent in IT.

Hudson North America unit volume, measured in average weekly contractors on billing, increased 26 percent in the third quarter compared with the third quarter of 2004, and 7 percent on a sequential basis. Permanent recruitment fees increased by 73 percent in the third quarter compared with the same period a year ago and accounted for 28 percent of the group's gross margin.

Hudson North America achieved \$5.1 million in EBITDA, up 155 percent from \$2.0 million in the third quarter of 2004. After adjusting for a third quarter 2004 restructuring charge, EBITDA still improved 69 percent compared to last year. Hudson North America achieved EBITDA equal to approximately 4.7 percent of revenue and returned 51 percent of the increase in gross margin dollars to EBITDA. Hudson North America temporary gross margin remained essentially flat at 21.3 percent of revenue from 21.4 percent in the second quarter of 2005.

Highland Partners continued its solid turnaround as revenue increased 8 percent in the third quarter compared to prior year and EBITDA reached \$1.6 million, up from a loss of \$2.1 million in the year ago period. While third quarter 2004 included a \$2.6 million charge related to relocation of the Toronto office, results this quarter were still considerably better, even after adjusting for the charge. Highland Partners achieved 10.1 percent EBITDA as a percent of revenue in the third quarter, its highest margin to date.

Consolidated net income was \$2.3 million in the quarter, including depreciation and amortization of \$4.2 million and taxes of \$2.2 million. Basic and diluted earnings per share in the quarter were \$0.10 and \$0.09, respectively, bringing year-to-date basic and diluted earnings per share to \$0.12 and \$0.11.

#### Guidance

Given the current economic environment, the company expects EBITDA as a percent of revenue to be at least 2 percent in 2005 and believes that an assumption of 12 to 15 percent revenue growth for 2005 remains reasonable. Considering the strong year-to-date results and the impact of the Balance acquisition, the company now expects 2005 full-year EBITDA to range from \$30 to \$34 million. This is based on expectations of constant currency revenue and gross margin growth of 30 to 35 percent in Hudson North America, 10 to 15 percent in Hudson Europe, and 0 to 5 percent in Hudson Asia Pacific and Highland Partners.

Given the current economic environment, the company continues to expect EBITDA as a percent of revenue to be 3.5 to 4 percent in 2006, and believes revenue growth assumptions above 10 percent would be unreasonable.

# Safe Harbor Statement

This release contains statements that the company believes to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this release, including those under the caption "Guidance" and other statements regarding the company's future financial condition, results of operations, business operations and business prospects, are forward-looking statements. Words such as "anticipate," "estimate," "expect," "project," "intend," "plan," "predict," "believe" and similar words, expressions and variations of these words and expressions are intended to identify forward-looking

statements. All forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. These factors include, but are not limited to, the impact of global economic fluctuations on temporary contracting operations; the cyclical nature of the company's executive search and mid-market professional staffing businesses; the company's ability to manage its growth and fund working capital associated therewith; risks associated with expansion; the company's reliance on information systems and technology; competition; fluctuations in operating results; risks relating to foreign operations, including foreign currency fluctuations; dependence on highly skilled professionals and key management personnel; the impact of employees departing with existing executive search clients; risks maintaining professional reputation and brand name; restrictions imposed by blocking arrangements; exposure to employment-related claims, and limits on insurance coverage related thereto; government regulations; the company's ability to successfully operate as an independent company and the level of costs associated therewith; and restrictions on the company's operating flexibility due to the terms of its credit facility. Additional information concerning these and other factors is contained in the company's filings with the Securities and Exchange Commission. These forward-looking statements speak only as of the date of this release. The company assumes no obligation, and expressly disclaims any obligation, to review or confirm analysts' expectations or estimates or to update any forward-looking statements, whether as a result of new information, future events or otherwise.

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**Financial Tables Follow** 

#### HUDSON HIGHLAND GROUP, INC. RECONCILIATION OF ADJUSTED EBITDA TO OPERATING INCOME (LOSS) (in thousands) (unaudited)

	Three Months Ended September 30,		Nine Mon Septem	
	2005	2004	2005	2004
Hudson				
Adjusted EBITDA (1)	\$16,398	\$ 8,595	\$ 47,842	\$ 17,110
Business reorganization (expenses) recoveries	1	(706)	(430)	(891)
Merger and integration recoveries		317	35	354
EBITDA (1)	16,399	8,206	47,447	16,573
Depreciation and amortization	(3,744)	(3,860)	(12,264)	(11,192)
Operating income	\$12,655	\$ 4,346	\$ 35,183	\$ 5,381
Highland		<b>.</b>		
Adjusted EBITDA (1)	\$ 1,407	\$ 484	\$ 2,434	\$ 1,932
Business reorganization (expenses) recoveries	148	(2,608)	287	(2,559)
EBITDA (1)	1,555	(2,124)	2,721	(627)
Depreciation and amortization	(327)	(473)	(1,023)	(1,305)
Operating income (loss)	\$ 1,228	\$(2,597)	\$ 1,698	\$ (1,932)
<u>Corporate</u>		+ ·- ··		
Adjusted EBITDA and EBITDA (1)	\$ (9,298)	\$(8,462)	\$(27,708)	\$(23,959)
Depreciation and amortization	(146)	(35)	(414)	(1,865)
Corporate expenses	\$ (9,444)	\$(8,497)	\$(28,122)	\$(25,824)
Hudson Highland Group consolidated				
Adjusted EBITDA (1)	\$ 8,507	\$ 617	\$ 22,568	\$ (4,917)
Business reorganization (expenses) recoveries	149	(3,314)	(143)	(3,450)
Merger and integration recoveries		317	35	354
EBITDA (1)	8,656	(2,380)	22,460	(8,013)
Depreciation and amortization	(4,217)	(4,368)	(13,701)	(14,362)
Operating income (loss)	\$ 4,439	\$(6,748)	\$ 8,759	\$(22,375)

(1) Non-GAAP earnings before interest, income taxes, special charges, other non-operating expense, and depreciation and amortization ("Adjusted EBITDA") and non-GAAP earnings before interest, income taxes, other non-operating expense, and depreciation and amortization ("EBITDA") are presented to provide additional information about the company's operations on a basis consistent with the measures which the company uses to manage its operations and evaluate its performance. Management also uses these measurements to evaluate capital needs and working capital requirements. Adjusted EBITDA and EBITDA should not be considered in isolation or as a substitute for operating income, cash flows from operating activities, and other income or cash flow statement data prepared in accordance with generally accepted accounting principles or as a measure of the company's profitability or liquidity. Furthermore, adjusted EBITDA and EBITDA as presented above may not be comparable with similarly titled measures reported by other companies.

#### HUDSON HIGHLAND GROUP, INC. RECONCILIATION FOR CONSTANT CURRENCIES (in thousands) (unaudited)

The company defines the term "constant currencies" to mean that financial data for a period are translated into U.S. Dollars using the same foreign currency exchange rates that were used to translate financial data for the previously reported period. Changes in revenues, direct costs, gross margin and selling, general and administrative expenses include the effect of changes in foreign currency exchange rates. Variance analysis usually describes period-to-period variances that are calculated using constant currency as a percentage. The company's management reviews and analyzes business results in constant currencies and believes these results better represent the company's underlying business trends.

The company believes that these calculations are a useful measure, indicating the actual change in operations. Earnings from subsidiaries are rarely repatriated to the United States, and there are no significant gains or losses on foreign currency transactions between subsidiaries. Therefore, changes in foreign currency exchange rates generally impact only reported earnings and not the company's economic condition.

		Quarter Ended September 30,			
		2005			
	As reported	Currency Translation	Constant Currency	As reported	
Hudson revenue	\$ 341,256	\$ (5,122)	\$ 336,134	\$300,828	
Highland revenue	15,348	(71)	15,277	14,201	
Revenue	356,604	(5,193)	351,411	315,029	
Direct costs	221,436	(3,797)	217,639	198,615	
Gross margin	\$ 135,168	\$ (1,396)	\$ 133,772	\$ 116,414	
			* *** ***		
Selling, general and administrative expenses (a)	\$ 130,878	\$ (1,005)	\$ 129,873	\$120,165	

	2005			2004
	As reported	Currency Translation	Constant Currency	As reported
Hudson revenue	\$1,028,054	\$ (24,869)	\$1,003,185	\$866,544
Highland revenue	46,253	(455)	45,798	45,720
			·	
Revenue	1,074,307	(25,324)	1,048,983	912,264
Direct costs	669,765	(15,442)	654,323	570,970
Gross margin	\$ 404,542	\$ (9,882)	\$ 394,660	\$341,294
Selling, general and administrative expenses (a)	\$ 395,675	\$ (8,229)	\$ 387,446	\$360,573

Nine Months Ended September 30,

(a) Selling, general and administrative expenses include depreciation and amortization.